## Annual Goals Adopted for FY 2007

The Provincetown Board of Selectmen held a public hearing on Monday, June 26, 2006 at Provincetown Town Hall and then and there adopted annual Town-wide policy goals for Fiscal Year 2007 as set forth below. The annual adoption of policy goals by the Board of Selectmen is a focal point for the Town Government, as these goals are translated into objectives to be achieved by the Town Administration in the coming fiscal year.

Dr. Cheryl L. Andrews, Chairman, Board of Selectmen

- **1. Administrative Transition-** Hire and work with a consultant to create a process by which the Selectmen will seek and employ a new Town Manager Follow through with Search Committee to make the final selection.
- **2. Fiscal Management-** Continue process of working financial summit meetings between the Board of Selectmen, School Committee, and Finance Committee to discuss budget issues and provide policy guidance to the Town and School staff in developing FY 2008 budget recommendations.

Meet with the School Committee monthly, as both groups publicly agreed, to foster good communication on issues affecting the school budget as well as issues of community interest. Work with the School Committee to support implementation of the goals set at their 2 day conference held May 2006, and to achieve a common vision for the future of the Provincetown Public Schools.

Prepare and distribute to the Board of Selectmen monthly financial reports which show actual revenue and spending versus budget projections, with emphasis on budget lines that tend to vary more than 10 percent per year, e.g., parking revenue, room's tax revenue, state aid, Group health costs. These reports will also contain an analysis of spending and revenue trends to enable the Board of Selectmen to determine where spending is tracking over or under the budget and allow for proactive corrections to be made and savings to be achieved. Avoid Proposition  $2\frac{1}{2}$  overrides as a matter of policy. Craft the FY 2008 budget in such a way that there is \$350,000 in unused levy capacity in FY 2008

- **3. Implement Cape End Manor Care Campus**: Implement Cape End Manor Care Campus deal with the New England Deaconess Association. Obtain approvals from Mass. Department of Public Health. Assist NEDA in outreach to achieve pre-sale of 60-70% of independent living units, to obtain its bank financing. Complete closing in accordance with the purchase & sales agreement.
- **4. Wastewater** Complete the construction of the Phase I sewer project; finalize facilities planning for Phase II of the sewer project; maximize the use of the existing collection system. Develop policies to reduce per-gallon sewer user fees.
- **5. Water Management Permit** Continue to pursue new source identification with the Town of Truro, pursuant to the revised Intermunicipal Agreement.
- **6. Affordable Housing** Finalize plans for 90 Shank Painter Road property owned by Cumberland Farms. Consolidate affordable housing Town boards/functions. Implement adoption of the Community Preservation Act (80% of funds for housing) with the Community Preservation Committee; address middle income housing needs. Engage in brainstorming for all possible sites for affordable housing. Convene a local housing summit for the Fall of 2006 of all housing groups.
- **7. Tourism and Economic Development** Through the Visitor Services Board and the Economic Development Council, to develop, coordinate and implement a long-term comprehensive plan to enhance tourism and economic development year-round. Continue to develop strategies for reallocating growth management gallonage in a way which promotes the local economy. Investigate strategies to support, increase and stabilize our

year-round population.

- **8.** Use & Reuse of Town Facilities Finalize disposition of Former Fire House #2. Plan for a warrant article at Fall Town Meeting; and to continue investigation of use of the Freeman Building and Fire House No. 3.
- **9. Harbor Plan Update** To craft a state-approvable updated Harbor Plan to bring to the 2007 Annual Town Meeting.
- **10. Meet DOR timelines**. File key reports with the Department of Revenue by the statutory deadline (Schedule A, balance sheet, valuations, etc.). Set a tax rate for FY 2008 in the Fall of 2007. Consider availing ourselves of the financial management review consulting services offered at no cost to the Town by DOR. Consider hiring contractual assistance for the town accountant.

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